

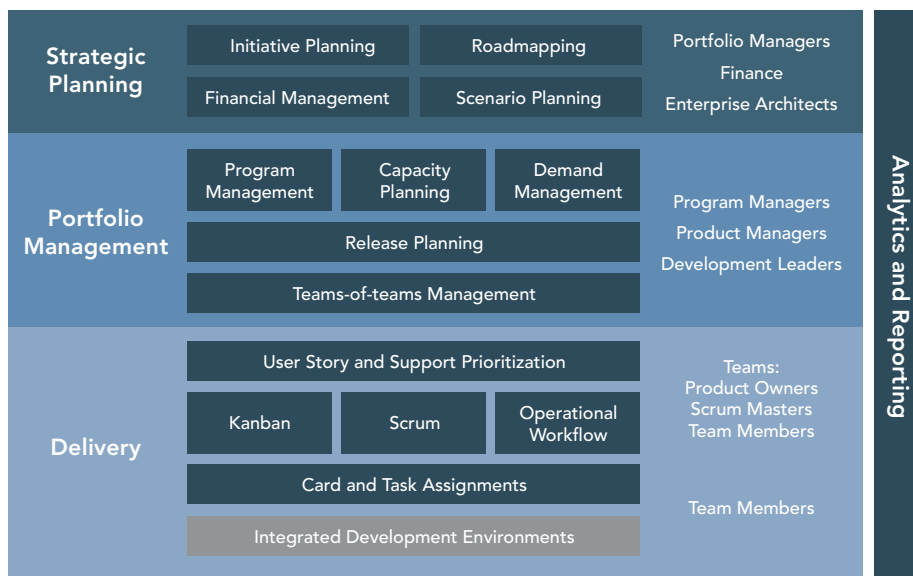
Solution brief

Accelerate Lean and Agile Delivery

Orchestrate Agile at Scale – From Teams to the Enterprise

Executives are trying to extend Lean-Agile practices across their organizations to deliver customer value faster, but only 27 percent say they achieved a true “highly agile” state.* Using Lean-Agile practices within single teams can help improve productivity, however, creating today’s complex products and services can require collaborating across multiple execution teams, business departments, work methodologies, and geographies. How do organizations achieve transformation all while staying on strategy to deliver change and realize the greater benefits of Lean and Agile execution at scale?

Planview’s Lean and Agile Delivery solution empowers agile transformation leaders facing these challenges to connect Lean-Agile execution teams with strategic planning and portfolio management. Teams can apply Lean-Agile practices to continuously improve the flow of work, helping them work smarter and deliver faster. Portfolio management and strategic planning ensures that the delivery of Lean-Agile work is integrated across demand, capacity, and financials that are tied to strategic initiatives.



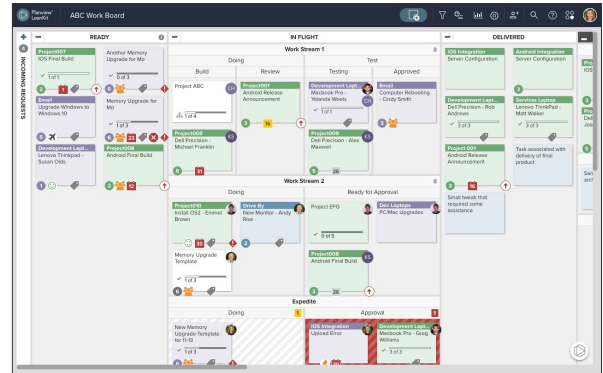
The Planview solution for Lean and Agile Delivery enables teams and enterprises to:

- ✓ Execute and deliver value faster using Lean-Agile practices to innovate, adjust priorities, and find the right process
- ✓ Fuel continuous performance improvement and identify trends and opportunities with analytics and reporting
- ✓ Optimize flow by using Enterprise Kanban to visualize value streams and reduce dependencies
- ✓ Scale Agile and deliver larger, more complex outcomes by coordinating work streams across teams
- ✓ Leverage lean portfolio management to compare scenarios and balance timing, staffing, and cost of enterprise initiatives
- ✓ Drive strategic planning across the organization to iteratively define and connect initiatives, funding, and release timing

Drive agility across the enterprise. Let's examine how the solution works:

Leverage Lean-Agile principles to empower teams to innovate, adapt, execute, and deliver value faster. Stay ahead of the market with more productive, aligned teams.

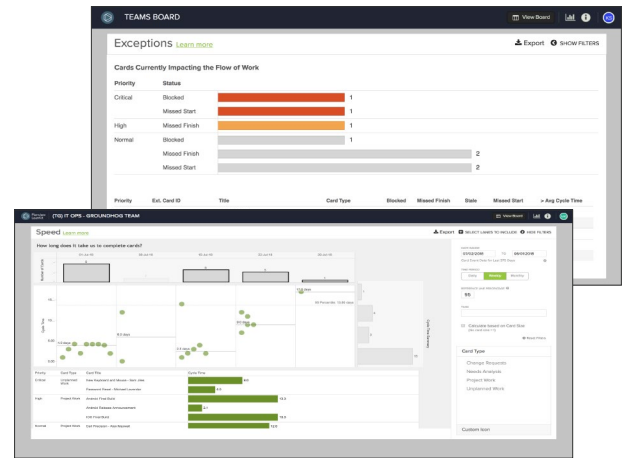
- Focus Scrum teams, Kanban teams, and operations teams on the highest-priority work for the business
- Drive innovation and encourage experimentation by promoting collaboration and dynamic prioritization
- Achieve the continuous flow of value by identifying and resolving blockers earlier in the process
- Automate delivery with integration into existing development environments



Share a consolidated view of work priority and project status

Fuel continuous improvement by analyzing performance, identifying trends, and evolving process. Evaluate performance metrics by team, value stream, program, and portfolio. Understand how work – planned and unplanned – is flowing through process and the impact it will have on achieving delivery dates, while continually making improvements.

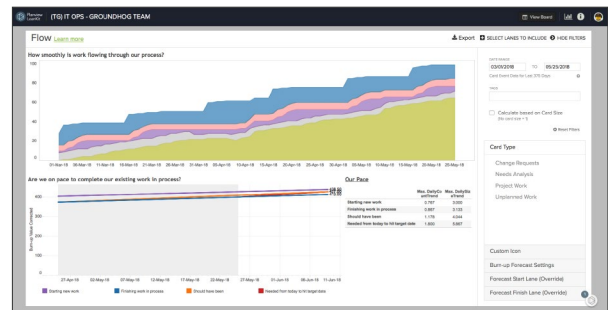
- Measure process efficiency using Lean metrics such as flow, throughput, and lead time
- Define, evolve, and improve your process without restricting the way teams work
- Empower teams to adapt their own workflow processes for enhanced productivity



Measure speed of delivery, remove bottlenecks, and track flow throughput to identify opportunities for improvement

Optimize flow by visualizing value streams and reducing dependencies. Focus teams on the highest-priority work for the business and connect the work to key program objectives. Program managers, product managers, development leaders, and their teams gain at-a-glance, real-time visibility without losing sight of the details.

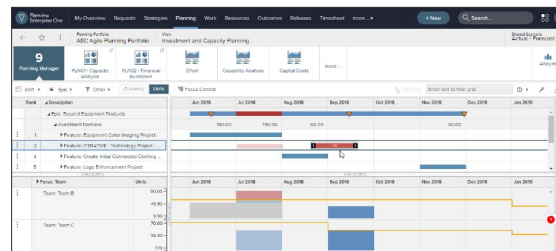
- See the health and state of all work both within and across teams
- Visually track progress and identify potential problems – from a single team and board to hundreds of teams across multiple value streams
- Break down and distribute connected work across teams that shows parent-child relationships and dependencies



Visualize workflow to drive clarity, alignment, and focus on key objectives

Scale to the portfolio level for delivery of enterprise-level initiatives. Increase strategic agility by coupling Lean-Agile execution with lean portfolio management.

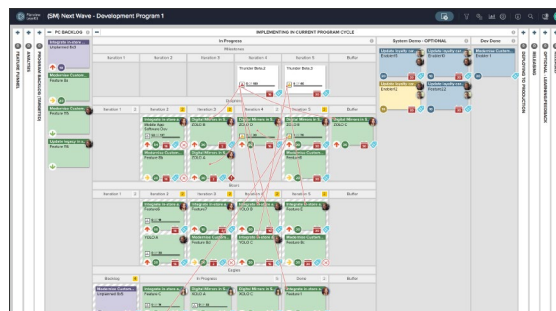
- Dynamically forecast budget, assess staffing capacity, and optimize the strategic portfolio
- Compare delivery scenarios showing alternative approaches that balance release timing, features, team capacity, and funding
- Maximize people and resources for strategic outcomes with continuous investment and capacity planning support



Manage the complexity of Agile at scale by leveraging scenarios to create alternate release plans across Agile teams

Deliver larger, more complex outcomes by coordinating work streams across teams. Realize value faster by breaking large-scale initiatives into iterative releases and understanding priorities.

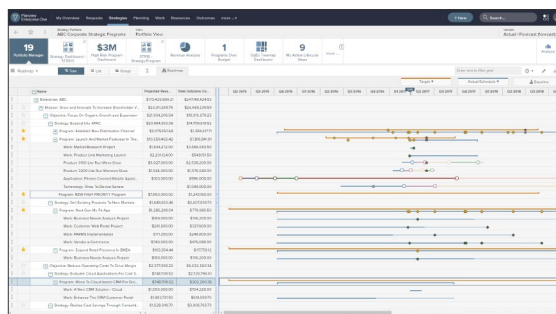
- Execute Agile at scale by synchronizing planning and coordinating work across teams
- Use multiple, interconnected Kanban boards that depict all features, enablers, milestones, and dependencies
- Support different Lean-Agile frameworks adopted by your organization, including SAFe, DaD, LeSS, or a hybrid of practices



Map dependencies and visualize features and epics involved to deliver large-scale initiatives effectively

Drive strategic initiatives with roadmapping and iterative funding of value streams. Speed time to market for innovative products and services.

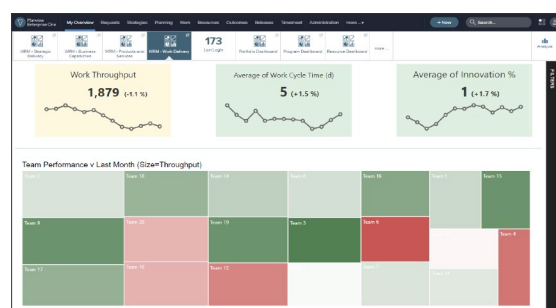
- Translate your strategic plan into a roadmap that connects the initiatives, funding, and target timeframes required for execution
- Set financial targets for portfolios, fund value streams, and adjust iteratively to facilitate team decision-making and agility
- Rank and analyze investments by business drivers and use what-if scenarios to compare options
- Fuel innovation and drive competitive advantage by gathering ideas, automating idea ranking, and aligning ideas with needs and capabilities



Invest in value streams that align to strategic initiatives and flexibility to support decision-making

Determine progress, make more informed decisions, and ensure results with integrated analytics and reporting. Powerful reports, dashboards, and analytics provide insights into delivery trends to remove bottlenecks, predict future issues, and proactively adapt.

- Easily monitor team and enterprise roll-up statistics and drill down into potential issues
- Understand if planned work is tracking to completion goals and see the impact of unplanned work on defined milestones and deadlines
- Integrate the business intelligence tool of choice to meet your organization's unique reporting needs



Gather insights across teams to identify areas of opportunity for continuous improvement

Improve collaboration, keep information flowing between teams, and speed delivery across the entire value stream by integrating to the development stack of choice. Reduce the complexity of delivery processes across multiple teams and tools and surface critical issues and opportunities for improvement.

- Connect the flow of information throughout the enterprise, with every team member able to see the same information at the same time
- Speed your cycle time by automating work handoffs while letting each team use its tool of choice
- Enhance communication between functional teams to overcome silos



Integrate with development environments and accelerate delivery across entire value streams

The Planview solution for Lean and Agile Delivery enables software development, DevOps, IT operations, and product engineering teams to deliver faster and scale to strategy by visualizing value streams, optimizing the flow of work, and continuously improving their performance.

Ensure strategic alignment by synchronizing programs across multiple teams with portfolio-level investments, capacity forecasting, and performance against strategic plans. Make Agile at scale a reality.

The Planview solution for Lean and Agile Delivery combines the power of:

Lean and Agile Delivery Excellence



Enterprise-wide Strategic Execution



Visit [Planview.info/LAD-Demo](https://planview.info/LAD-Demo) today or contact us at market@planview.com to learn more.

The Planview Lean and Agile Delivery solution is one of our work and resource management solutions. Work and resource management is a new approach for a growing problem. Getting work done today – work that delivers on strategy – is becoming increasingly difficult. Rapidly changing market forces are working against your organization, and the stakes have never been higher.

Complexity in integrating strategy and delivery is inevitable, and your path to innovation is fraught with challenges. The key to reach your goals is realizing your organizational resource potential. And that is what Planview work and resource management solutions empower enterprises to do in the areas of strategic planning, portfolio and resource management, product innovation, capability and technology management, Lean and Agile delivery, and collaborative work management.

*PMI Thought Leadership Series “Achieving Greater Agility” <https://www.pmi.org/learning/thought-leadership/series/achieving-greater-agility/essential-influence-c-suite>; November 2017

